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AFRICAN CASHEW ALLIANCE

Report and Financial Statements 31 December 2016

AFRICAN CASHEW ALLIANCE Report of the directors

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African Cashew Alliance Report of the directors

Board Members	
Members of Executive Commitee:	Florentino Nanque Minata Kone Kate Kamba Joanna Adotevi Charles Muigai Lars Wallevik Ronald Zaai
Registered office:	Jubilee House 4 th St. Kuku-Hil l Osu-Accra
Auditors:	Deloitte & Touche Chartered Accountants Ibex Court, 4 Liberation Road, P O Box GP 453, Accra, Ghana Tel: 00 233 (0) 21775355/770559 Fax: 00 233 (0) 21775480
Bankers:	Ecobank Ghana Ltd Societe General Ghana UMB Ghana Ecobank Kenya Ecobank Mozambique Ecobank Benin

AFRICAN CASHEW ALLIANCE Report of the directors

For the year ended 31 December 2016

The Board Members of African Cashew Alliance, Ghana, has the pleasure in submitting their annual report together with the Financial Statements for the year ended 31 December 2016.

1. Nature of business

The Organization has the objective of:

- Helping to Strengthen the African Cashew Sector's competitiveness through;
- Provision of market Information
- Provision of Technical Assistance to cashew processors
- Provision of ACA Seal certification.
- Advocacy

There was no change in the nature of business during the year under review.

2. Financial results

The statement of financial position has been signed by two directors indicating the board's approval of such statement of financial position and attached accounts on pages 11 to 13.

The halance brought forward on retained cornings at 1	US\$
The balance brought forward on retained earnings at 1 January 2016 was	246,544
To which must be added profit for the year after charging all expenses including depreciation of	34,815
Leaving a balance to be carried forward on income surplus account at 31 December 2016 of	281,358

3. Auditors

The Auditors Deloitte & Touché, have expressed their willingness to continue in office pursuant to Section 134 (5) of the Companies Act 1963, Act 179.

4. Approval of financial statements

The financial statements were approved by the board of directors on

On behalf of the board

Director: Honertino Nangel	Director: MINATA KONE
Land	172
Signed:	Signed:

Statement of directors' responsibilities

For the year ended 31 December 2016

The directors are responsible for the preparation of financial statements for each financial year which give a true and fair view of the state of affairs of the organisation at the end of the financial year and of the profit or loss of the company for the year. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether the applicable accounting standards have been followed;
- > prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for ensuring that the organisation keeps proper accounting records which disclose with reasonable accuracy the financial position of the organization and which enables them to ensure that the financial statements comply with International Public Sector Accounting Standards (IPSAS) and the Companies Act, 1963 (Act 179). They are responsible for taking such steps as are reasonably open to them to safeguard the assets of the organisation and to prevent and detect fraud and other irregularities.

The above statement, should be read in conjunction with the statement of the auditors' responsibilities on page 4.



P. O. Box GP 453 Accra Ghana

Deloitte & Touche Registered Auditors Ibex Court 4 Liberation Road Dr. Ako Adjei Interchange Accra Ghana

Independent Auditors' Report To the members of African Cashew Alliance

Tel: +233 (0) 302 775 355 Email: ghdeloitte@deloitte.com.gh www2.deloitte.com/gh

Opinion

We have audited the accompanying financial statements of African Cashew Alliance which comprise the statement of financial position as at 31 December 2016, the statement of comprehensive income, statement of changes in net assets, statement of cash flows for the year then ended, the notes to the financial statements including a summary of significant accounting policies and other national disclosures.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of our report, the financial statements present fairly, in all material respects, the financial position of African Cashew Alliance as at 31 December 2016 and its financial performance and cash flows for the year then ended in accordance with International Public Sector Accounting Standards, and in the manner required by the Companies Act, 1963 (Act 179).

Basis for Qualified Opinion

- a. The company reported a Cash at Bank balance in the Statement of Financial Position as at 31st December 2016 of USD207, 665 (Note 6). However, we identified other bank accounts of the company itemised below, which were not included in the Cash at Bank balance of USD207, 665 as at 31st December 2016.
 - Merchant USD Offshore 20100207939, Merchant USD Onshore 20100208075 and Merchant Ghana Cedi 20100208156.
 - Ecobank Benin (121121588801) and Ecobank Kenya (002300050050000382345 & 002300050050000382442.

We were unable to obtain sufficient appropriate audit evidence about the accuracy of the company's Cash at Bank balance as at 31st December 2016 because the company could not provide us any bank statements for these bank accounts neither could we obtain any confirmation from the bankers of the company of any balances in the above bank accounts as at 31st December 2016. Consequently, we were unable to determine whether any adjustments to the Cash at Bank balances were necessary.

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Independent Auditors' Report

To the members of African Cashew Alliance

b. The company recorded a total expense of USD1, 812,864 for the year ended 31st December 2016. We were unable to obtain sufficient appropriate audit evidence with regards to an amount of USD 263,080 which was incurred by Self Help Africa acting as a "Recipient" to execute the Walmart project activities because we were not provided with any supporting documents backing these expenditures.

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the requirements of the International Federation of Accountants Code of Ethics for Professional Accountants (IFAC Code) as adopted by the Institute of Chartered Accountants Ghana (ICAG) and we have fulfilled our other ethical responsibilities in accordance with IFAC Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

The financial statement of African Cashew Alliance for the period ended 31st December 2015 were audited by another auditor who expressed an unmodified opinion on those statements on June 2016. We do not express an opinion or any other form of assurance on the 2015 financial statements taken as a whole.

Other Information

The directors are responsible for the other information. The other information comprises the Statement of Directors' Responsibility and the Report of the Directors. The other information does not include the consolidated financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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Independent Auditors' Report

To the members of African Cashew Alliance

Responsibilities of the Directors for the Financial Statements

The directors are responsible for the preparation of financial statements that give a true and fair view in accordance with International Public Sector Accounting Standards and the requirements of the Companies Act, 1963, (Act 179) and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

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Independent Auditors' Report

To the members of African Cashew Alliance

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the audit committee and the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

The Companies Act, 1963 (Act 179) requires that in carrying out our audit work we consider and report on the following matters.

We confirm that:

- We have obtained all the information and explanation which to the best of our knowledge and belief were necessary for the purpose of our audit.
- ii) The Company has kept proper books of account, so far as appears from our examination of those books.
- iii) The Company's financial position and its statement of profit or loss and other comprehensive income are in agreement with the books of account and returns.

'the engagement partner on the audit resulting in this independent auditor's report is Kwame Ampim-Darko (ICAG/P/1453)

For and on behalf of Deloitte & Touché (ICAG/F/2017/129) Chartered Accountants 4 Liberation Road Accra Ghana

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African Cashew Alliance

Statement of comprehensive income

\$S∩	65,594	216,422	161,507	ı	126,393	431,188	390,576	1	499,975	1,891,655
									1	
, US\$	1	•	•	,	,	431,188	390,576	•	499,975	1,321,739
\$SO	65,594	216,422	161,507	:	126,393	ī	t	1	1 1	569,916
\$SO	67,111	256,845	52,042	688	390,097	327,180	291,429	278,484	200,002	2,163,876
\$SO	1	1	•	ì	1	327,180	291,429	278,484	000'005	1,397,093
\$SN	67,111	256,845	52,042	688	390,097	,	ı	•	F	766,783
5300										
	Membership Contribution	Conference Revenue	Budget Support	Advertisement	Service Fees	USAID GDA II project funds received	USDAID TIME project funds received	USAID WATH	WALMART FDN Project funds	Total Income
	\$SN \$\$N \$\$N \$\$N	US\$ US\$ US\$ US\$ 0.54	US\$ US\$ US\$ US\$ 67,111 65,594 - 6 256,845 - 256,845 - 216,422 - 21	US\$ US\$ US\$ US\$ 67,111 - 67,111 65,594 - 6 256,845 - 256,845 - 216,422 - 21 52,042 - 52,042 - 161,507 - 16	US\$ US\$ US\$ US\$ US\$ 67,111 - 67,111 65,594 - 6 256,845 - 256,845 216,422 - 21 t 52,042 - 52,042 - 16 688 - 688 - - 16	US\$ US\$ US\$ US\$ 67,111 - 67,111 65,594 - 65,594 - 65,594 - 226,845 - 2216,422 - 2216,422 - 221 t 52,042 - 52,042 - 161,507 - 166 688 - 688 -	US\$ US\$ US\$ US\$ 67,111 - 67,111 65,594 - 65,594 - 65,594 - 221,422 - 221,422 - 221,422 - - 221,422 - - 116,507 - 116,507 - 116,507 - - 116,507 - - - 116,507 - - - 116,507 - <td< th=""><th>US\$ US\$ US\$<th>US\$ US\$ US\$<th>US\$ US\$ US\$</th></th></th></td<>	US\$ US\$ <th>US\$ US\$ US\$<th>US\$ US\$ US\$</th></th>	US\$ US\$ <th>US\$ US\$ US\$</th>	US\$ US\$

African Cashew Alliance

Statement of comprehensive income

Expenses	Notes	Core US\$	2016 Projects US\$	Total US\$	Core US\$	2015 Projects US\$	Total US\$
Core Activities	m	597,032	ı	597,032	821,784	1	821,784
GDA Project		ı	482,414	482,414	,	487,024	487,024
TIME Project		ı	501,857	501,857	•	258,705	258,705
WATHN Project		ı	195,763	195,763	1	71,948	71,948
WALMART FDN			351,996	351,996	ţ.	187,416	187,416
Total Expenses		597,032	1,532,030	2,129,062	821,784	1,005,093	1,826,878
Surplus/(Deficit) for the year		169,751	(134,937)	34,814	(251,868)	316,646	64,778

African Cashew Alliance Statement of financial position

As at 31 December 2016

Assets	Notes	2016 US\$	2015 US\$
Non-current assets			
Property, plant and equipment	4		992
Total Non-Current Assets			992
Current assets			
Accounts Receivables	5	296,829	156,313
Cash and Bank	6	209,931	182,054
Total Current Assets		506,760	339,367
Total assets		506,760	339,359
Accumulated Fund and Liabilities Accumulated Fund		281,358	246,544
Total Accumulated Fund		281,358	246,544
Liabilities Current liabilities			
Accounts payables	7	225,402	92,815
Total Current Liabilities		225,402	92,815
Total liabilities		225,402	92,815
Total Accumulated Fund and Liabilities		506,760	339,359

The Financial Statement on pages 9 to 20 were approved by the Board Members and signed on its behalf by:

Director. Florentino Mangel

Date: 23.03.2018

Director. Minaha KONE

Date: 23-03-2018

African Cashew Alliance Statement of changes in net assets

For the year ended 31 December 2016

	Accumulated	
	Fund 2016	2015
	US\$	US\$
Balance brought forward	246,544	181,766
Surplus for the year	<u>34,814</u>	<u>64,778</u>
Balance as at 31 December 2016	<u> 281,358</u>	<u>246,544</u>

The notes on pages 14-20 form an integral part of these financial statements

African Cashew Alliance Statement of cashflow

As at 31 December 2016

	2016	2015
	US\$	US\$
Operating activities	·	
Surplus for the year	34,814	64,778
Adjustment for non-cash items		
Depreciation	<u>10,734</u>	<u>82,982</u>
Operating cash flow before changes in working	45,548	147,760
capital		
Working Capital		
Change in Receivable	(140,516)	(19,862)
Change in Payables	<u>132,587</u>	<u>(27,697)</u>
Net cash outflow from operating		
activities	<u>37,619</u>	100,201
Y		
Investing activities	(0.743)	/2E 120\
Purchase of property, plant and equipment Net cash outflow from investing	<u>(9,742)</u>	<u>(25,128)</u>
activities	(9,742)	(25,128)
	<u> </u>	1-11-11-1
Net increase in cash and cash equivalent	27,877	75,073
Cash and cash equivalents at beginning of	182,054	106,981
year		
Cash and cash equivalent at end of year	209,931	182,054
out and easis equivalent at the or year	<u> </u>	<u> </u>

The notes on pages 14-20 form an integral part of these financial statement.

Notes to the financial statement

For the year ended 31 December 2016

1. General information

African Cashew Alliance Ghana, is a Not-for-profit Organization registered under the Ghana Companies Act 1963 (Act 179).

The Organization is authorized to engage in cashew sector improvement projects and support services to cashew Stakeholders worldwide. ACA's activities include the provision of Technical Assistance, Food safety certification, Market information and Advocacy.

2. Summary of significant accounting policies

2.1 Basis of preparation

The financial statements have been prepared on accrual and going-concern basis and accounting policies have been applied consistently throughout the period. The statements comply with the requirements of International Public Sector Accounting Standards (IPSAS).

2.2 Income

Income is mainly revenue from non-exchange transactions (grants) and comprises inflows of economic benefits or service potential received and receivable by the reporting entity, which represents an increase in net assets/equity, other than increases relating to contributions from owners. Where an entity incurs some cost in relation to revenue arising from a non-exchange transaction, the revenue is the gross inflow of future economic benefits or service potential, and any outflow of resources is recognized as a cost of the transaction.

2.3 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term highly liquid investments that are readily convertible to cash and subject to insignificant risk of change in value.

2.4 Property, plant and equipment

All property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the company recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in surplus or deficit as incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value.

Notes to the financial statement

For the year ended 31 December 2016

Depreciation is charged so as to allocate the cost of assets over their estimated useful lives or project period using the straight line method:

Equipment 20% Furniture and Fittings 20% Moto Vehicles 33.33%

2.5 Provisions

Provisions are recognized when the company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the company expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset only when the reimbursement is virtually certain.

The expense relating to any provision is presented in the statement of financial performance net of any reimbursement.

2.6 Contingent liabilities

The company does not recognize a contingent liability, but discloses details of any contingencies in the notes to the financial statements, unless the possibility of an outflow of resources embodying economic benefits or service potential is remote.

2.7 Contingent assets

The company does not recognize a contingent asset, but discloses details of a possible asset whose existence is contingent on the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the company in the notes to the financial statements. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of economic benefits or service potential will arise and the asset's value can be measured reliably, the asset and the related revenue are recognized in the financial statements of the period in which the change occurs.

2.8 Employee benefits

Defined contribution plan

The company operates a defined contribution plan. Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions. Under the National pension scheme, the company contributes 13% of employees' basic salary to the Social Security and National Insurance Trust (SSNIT) for employee pension. The company's obligation is limited to the relevant contribution, which were settled on due dates. The pension liabilities and obligation therefore rest with SSNIT.

Notes to the financial statement

For the year ended 31 December 2016

2.9 Foreign currency transactions

The company's foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions, and from the transaction at period and exchange rates of monetary assets and liabilities denominated in foreign currencies, are recognized in the income and expenditure account.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange ruling at the reporting date. All differences are taken to the income statement

2.10 Budget information

The annual budget is prepared on the accrual basis, that is, all planned costs and income are presented in a single statement to determine the needs of the company. As a result of the adoption of the accrual basis for budgeting purposes, there are no basis, timing or entity differences that would require reconciliation between the actual comparable amounts and the amounts presented as a separate additional financial statement in the statement of comparison of budget and actual amounts.

2.11 Significant judgments and sources of estimation uncertainty

The preparation of the company's financial statements in conformity with IPSAS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

Judgments

In the process of applying the company's accounting policies, management has made judgments, which have the most significant effect on the amounts recognized in the financial statements.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

The company based its assumptions and estimates on parameters available when the financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the company. Such changes are reflected in the assumptions when they occur.

Notes to the financial statement

For the year ended 31 December 2016

Useful lives and residual values

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

- -The condition of the asset
- -The nature of the asset, its susceptibility and adaptability to changes in technology and processes
- -The nature of the processes in which the asset is deployed
- -Availability of funding to replace the asset
- -Changes in the market in relation to the asset

3. Expenses

2016

	CORE/PVT	GDA	TIME	WATHN	WALMART	Total
Staff Cost-Personnel	167,982	213,160	150,360	19,158	71,508	622,168
Staff Cost-Fringe	71,402	62,254	45,236	15,730	9,476	204,098
Travels	177,054	63,527	39,331	87,458	74,718	442,088
Consultancy	41,046	77,540	65,283	30,227	10,768	224,864
Contracted Services	133,500	54,638	198,206	43,190	124,192	553,726
Supplies	2,499	5,102	1,653	-	60,140	69,394
Equipment(Depreciation)	<u>3,549</u>	6,193	1,788		1,194	12,724
Total Expenses	<u>597,032</u>	<u>482,414</u>	<u>501,857</u>	<u> 195,763</u>	<u>351,996</u>	2129062

2015

	CORE/PVT	GDA	TIME	WATHN	WALMART	Total
Staff Cost-Personnel	230,017	189,610	105,813	5,545	42,206	573,191
Staff Cost-Fringe	103,791	70,471	16,661	2,502	3,189	196,614
Travels	131,822	78,612	75,195	25,652	54,150	365,431
Consultancy	49,505	68,065	13,353	9,890	51,658	192,471
Contracted Services	214,211	73,268	47,682	28,360	24,460	387,981
Supplies	9,456	6,998		-	11,754	28,208
Equipment(Depreciation)	82,982	<u> </u>		_		82,982
Total Expenses	821,784	487,024	258,704	71,949	187,417	1,826,878

African Cashew Alliance Notes to the financial statement

4. Property, Plant and Equipment			
Cost	Other Equipment	Motor Vehicles	Total
	US\$	US\$	US\$
Balance at 1 January	85,012	65,000	150,012
Additions	9,742		<u>9,742</u>
Balance at 31 December	<u>94,754</u>	<u>65,000</u>	<u>159,754</u>
Accumulated Depreciation			
Balance at 1 January	84,020	65,000	149,020
Charge for the period	<u> 10,734</u>	-	<u> 10,734</u>
Balance at 31 December	<u>94,754</u>	<u>65,000</u>	<u>159,754</u>
Net Book Value			
At 31/12/16	-	-	-
At 31/12/15	992	-	992
5. Accounts Receivable			
		2016	2015
		US\$	US\$
Staff Advances		82,988	80,241
Other Debtors		<u>213,841</u>	<u>76,072</u>
		<u>296,829</u>	156,313
6. Cash and cash equivalent bank	balances		
		2016	2015
		US\$	US\$
Cash at bank		207,665	179,496
Cash on hand		<u>2,266</u>	<u>2,558</u>
		<u>209,931</u>	<u>182,054</u>
To the same by December			
7. Accounts Payable		2016	2015
		2018 US\$	2013 US\$
Accruaic		22 <u>5,402</u>	92,815
Accruals		<u> </u>	24,017

Notes to the financial statement

For the year ended 31 December 2016

8. Financial instruments - Financial risk management

Exposure to currency, liquidity and credit risk arises in the normal course of the company's operations. This note presents information about the company's exposure to each of the above risks, policies and processes for measuring and managing risk, and the company's management of capital.

Credit risk

Credit risk is the risk of financial loss to the company if customers or counterparties to financial instruments fail to meet their contractual obligations, and it arises principally from the company's receivables.

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk as at 31 December 2016 was:

	2016	2015
	US4	US\$
Receivables	<u>296,829</u>	<u> 156,313</u>

Credit quality

To mitigate credit risk, the company has a policy of full or quarterly advance payment before services are rendered. The company only extends credit to reputable companies assessed through due diligence which is normally based on previous experience with the client if repeated, and general reputation in the market.

Liquidity risk

Liquidity risk is the risk of the company not being able to meet its obligations as they fall due. The company's approach to managing liquidity risk is to ensure that sufficient liquidity is available to meet its liabilities when due, without incurring unacceptable losses or risking damage to the company's reputation.

The company ensures that it has sufficient cash on demand to meet expected operating expenses through the use of cash flow forecasts.

9. Contingent liabilities

There were no contingent liabilities at the end of the reporting period.

10. Contingent assets

There were no contingent assets at the end of the reporting period.

11. Commitments

The company had no commitments at the end of the reporting period.

African Cashew Alliance Notes to the financial statement

For the year ended 31 December 2016

12. Events after the reporting period

In April, evidence of fraudulent financial activity by the Chief Finance Officer was discovered leading to his dismissal in May 2017. This event has prompted the need of a forensic audit to discover the true extent of the activity and its impact on the ACA financial reports from 2014 to 2016. This Forensic audit is to take place later in the year. Initial assessment of the amount involved is estimated to be US\$100,000. The likely effects of this discovered fraud is yet to be captured in the financial information presented in this report.